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Many thanks for sparing a moment to read this year’s Trafford Partnership Annual Report, which will provide you with a snapshot of the wide range of activity that takes place across Trafford’s communities, sectors and services. We hope you find this report both interesting and inspiring, as we highlight how partnership working achieves great things, things we can’t achieve by working alone, and encourages you to think positively about Trafford, try new ideas, and work differently with others.

In the last twelve months we have seen significant changes across Greater Manchester, with the powers being devolved to the Combined Authority creating exciting opportunities for the region, and Trafford. By working closer together, we can share resources and good practice, and compete on a global scale as a world-class city, whilst also making sensible decisions on how to improve the health, wellbeing and prosperity of our residents.

Trafford remains the economic powerhouse of Greater Manchester, and we have seen significant progress in developing our borough, through schemes such as Future Carrington, Old Trafford Masterplan and Altrincham Business Improvement District. In 2017 we launched exciting development work in Stretford and the commencement of the Metrolink extension to Trafford Park. Our Growth Board has recently changed its name to the Inclusive Growth Board, as we must ensure that economic growth benefits all our communities, and that no one is held back, or left behind.

Health and social care has also seen massive change over the last year, with much more to come as we continue to integrate services both across the region and within Trafford. This is not just about making financial efficiencies; we have the opportunity to change the health of residents for the better by bringing organisations together, redesigning how they work, and seeing people as more than simply recipients of services. We are trialling innovative ways of working, none more so than with our One Trafford Response team, bringing multiple agencies together to deliver a seamless integrated service, on a scale not seen across Greater Manchester before. Yet again Trafford leads the way, and we in the Trafford Partnership are proud of that.

These new ways of working build on the investment we have made over the last few years to working with communities as equal partners, enabling residents to take positive action, connect with others, and support themselves and each other. Our locality working programme and Be Bold campaign continues to attract national recognition, with other areas keen to see how we join up the strategic partnership to community action. We have fantastic assets in Trafford, and we must take every opportunity to use them. Everyone has a role to play in making Trafford great, and the role of the Trafford Partnership is to build and maintain strong relationships, across sectors and with communities, galvanising our efforts to achieve our common goals.

This strength has been sorely tested in recent months, with the horrific terror attack in Manchester. How Trafford responded made me proud, with a moving vigil held in the gardens of Trafford Town Hall. But how we are constantly working hard together to strengthen relationships across our communities makes me more proud. Trafford communities come together naturally, we speak to each other, we share our spaces, and that must, and will continue. Walking around our first Trafford Live event last October, seeing families enjoying the fun activities and meeting the community groups that came along reaffirmed my perception of Trafford’s strong, integrated community.

Moving forward, we want to build on the strength of our communities and are beginning to develop a new vision for Trafford; one that looks over the next 15 years, and adapts to the differences in our towns, but makes Trafford stronger than its individual parts. We know that to be sustainable, residents and communities need to own this vision, for it to be their vision, and for them to be at the front of delivering change. There will be challenges ahead, but we will face them together, because this is everyone’s Trafford.

Thank you for your hard work and commitment to Trafford over the last twelve months, and we look forward to working with you in the future.

Councillor Sean Anstee
Leader of Trafford Council and Chair of the Trafford Partnership
## Trafford Partnership Highlights 2016/17

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<thead>
<tr>
<th>Highlight</th>
<th>Value/Detail</th>
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<tr>
<td>89.2% of ground floor units in our town centres are occupied</td>
<td>1104 new housing units started on site</td>
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<td>79.8% of Trafford residents in employment</td>
<td>£6.9 billion of goods and services (GVA) produced in Trafford, the best performing authority in GM</td>
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<td>71.4% of pupils achieving 5 A* GCSE including Maths and English, the second highest in the country</td>
<td>1st - position of Trafford for lowest total crime rate in Greater Manchester</td>
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<td>93.9% of Trafford pupils educated in Good or Outstanding schools (national average is 86%)</td>
<td>1532 young people accessing youth provision through Trafford Youth Trust</td>
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<td>96.4% of young people in education, employment or training</td>
<td>127 voluntary, community and social enterprises supported by Thrive Trafford</td>
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<td>157 community projects funded through the Trafford Partnership</td>
<td>£220,500 total grants awarded by the Trafford Partnership</td>
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<td>1138 residents voted for their favourite projects</td>
<td>6,684 runners take part in Stretford Parkrun</td>
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<td>108,000 visitors to Sale Waterside Arts Centre (up from 2015/16)</td>
<td>40 organisations involved in Trafford Live 2016</td>
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WHO WE ARE

The Trafford Partnership structure has been designed to facilitate effective engagement with organisations, businesses, residents and the community, as well as with Greater Manchester. This enables us to deliver a wide range of collaborative projects and implement new ways of partnership working.

The boards and partnerships bring together appropriate public, private and voluntary and community sector representatives. We have three Strategic Boards; Health and Wellbeing, Strong Communities and Inclusive Growth. The chairs of each board sit on the overarching Trafford Partnership Board.

Our Locality Partnerships are open and inclusive networks which bring people together who live and work in a locality. Each Locality Partnership has representatives on the Strong Communities Board, creating a line of communication and influence all the way from individual resident, through the Trafford Partnership, to Greater Manchester.

Partners include Trafford Council, Greater Manchester Police, Greater Manchester Fire & Rescue Service, Trafford Clinical Commissioning Group, Trafford Housing Trust, Irwell Valley Housing Association, Your Housing Group, Arawak Walton Housing Association, Trafford College, Trafford Leisure, Greater Manchester Chamber of Commerce, Voluntary Community Action Trafford, Healthwatch Trafford, Pulse Regeneration, Department for Work and Pensions, Intu Trafford Centre, Manchester Growth Company, Greater Manchester Mental Health Trust, Pennine Care Foundation Trust, Central Manchester Foundation Trust, University Hospital South Manchester, BlueSCI and Amey.
TRAFFORD PARTNERSHIP BOARD

The Trafford Partnership Board brings together representatives from the Health and Wellbeing Board, Growth Board and Strong Communities Board, alongside business and community representatives and non-Executive Directors.

It is led by a Chair Group of Cllr Sean Anstee, Leader of Trafford Council, Reverend Roger Sutton, local faith leader, and Matthew Gardiner, Chief Executive of Trafford Housing Trust.

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<tr>
<td>Rev. Roger Sutton (Chair Group)</td>
<td>Local faith leader and Chair of the Strong Communities Board</td>
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<tr>
<td>Matthew Gardiner (Chair Group)</td>
<td>Chief Executive of Trafford Housing Trust and Growth Board representative</td>
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<tr>
<td>Councillor John Lamb</td>
<td>Council Executive Member for Health and Wellbeing and Chair of the Health and Wellbeing Board</td>
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<tr>
<td>Richard Paxton</td>
<td>General Manager of Intu Trafford Centre and Chair of the Growth Board</td>
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<tr>
<td>Matt Colledge</td>
<td>Chair of Trafford Clinical Commissioning Group and Vice-Chair of the Health and Wellbeing Board</td>
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<tr>
<td>Cameron Ward</td>
<td>Interim Accountable Officer of Trafford Clinical Commissioning Group and Health and Wellbeing Board representative</td>
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<tr>
<td>Ralph Rudden</td>
<td>Community Representative and Strong Communities Board representative</td>
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<tr>
<td>Councillor Laura Evans</td>
<td>Council Executive Member for Communities and Partnerships and Strong Communities Board representative</td>
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<tr>
<td>Theresa Grant</td>
<td>Chief Executive of Trafford Council</td>
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<tr>
<td>Wayne Miller</td>
<td>Chief Superintendent of Greater Manchester Police</td>
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<tr>
<td>Edna Robinson</td>
<td>Chair of Trafford Housing Trust</td>
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<tr>
<td>Sarah Pearson</td>
<td>Corporate Director, Economic Growth, Environment and Infrastructure, Trafford Council and Growth Board representative</td>
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<tr>
<td>Jill Colbert</td>
<td>Corporate Director, Children, Families and Wellbeing, Trafford Council and Health and Wellbeing Board representative</td>
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<tr>
<td>Joanne Hyde</td>
<td>Corporate Director, Transformation and Resources, Trafford Council and Strong Communities representative</td>
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HEALTH AND WELLBEING

INTEGRATING HEALTH AND SOCIAL CARE

In 2016 the Council and Pennine Care Foundation Trust further strengthened their partnership with an enhanced agreement to integrate social care and community health services for both children and adults. Under new governance and leadership structures, a range of services have been remodelled to provide more effective and efficient care, including Community Nursing, Urgent Care, Looked After Children Placements, Keeping Families Together (children on the edge of care) and an All Age Front Door. This bold and innovative programme will be further enhanced in 2017/18, with greater alignment of services across health, social care and wellbeing as a result of the integration of the Council and Clinical Commissioning Group and the implementation of new models of care; this includes the integration of Trafford hospitals into a single hospital service.

SAFER TRAFFORD INTEGRATED PARTNERSHIP TEAM

The Safer Trafford Integrated Partnership Team have received an increase in calls from the public, in excess of 400 cases ranging from garden and low level noise nuisance to serious nuisance and disorder resulting in a range of legal actions. To resolve these we work collaboratively, for example with schools addressing opportunities highlighted in 2016’s Youth Disorder Framework. Joint operations with Police and other agencies include Hate Crime week, Safe for Summer and on the Metrolink. We are also tackling Child Sexual Exploitation and Missing from Home, engaging vulnerable young people and preventing them from becoming higher risk in either area. The STRIVE programme supports victims of domestic abuse, using volunteers to offer the right help as early as possible when it is needed. Analysis has shown a significant reduction in further incidents compared to where volunteer visits have not taken place.

IMPROVING PUBLIC HEALTH IN LOCALITIES

The Public Health Team have worked closely with Locality Partnerships to deliver a range of community and stakeholder engagement events across the borough. The events brought together a wide range of agencies and community groups to hear from the team and create new ideas to tackling some of their locality’s health challenges. For example, Make Sale Move focused on making exercise accessible and fun for older people, which would reduce hospitalisation due to falls and social isolation. Dr Yvonne Burke and City of Trees set up a weekly walking group from Boundary House Medical Centre, with over 70 older people taking part in the first walk. An active referral system by Sale GPs through Trafford Leisure has been successfully taken up by many older residents of Sale. In South Trafford, community funding focused on health and wellbeing. Examples of successful projects include ‘Eat Well for Less’ healthy eating workshops at Altrincham Hub, showing people how they can still eat healthy food on a budget, and a health expo at the Broomwood Centre in Timperley, with experienced doctors offering free health checks for the community in a fun and relaxed environment.
TRAFFORD COORDINATION CENTRE

The Trafford Co-ordination Centre (TCC) coordinates the health and social care of 1,200 people, ensuring that patients are referred to the most appropriate service, in the most efficient way, which prevents unplanned hospital admissions and improving patient outcomes and experience. The service continues to evolve and is looking to introduce new interventions, campaigns and condition management. More information is available on their website www.traffordcoordinationcentre.nhs.uk

INCREASING PHYSICAL ACTIVITY

The Sports and Physical Activity Partnership have delivered a range of projects this year, across all age groups and communities. The Lets Play programme increased levels of active play amongst 2-4 year olds, improving their physical, social and emotional development, as well as the skills, confidence and physical activity levels of parents. Stretford Parkrun has continued to grow, with 85 events attracting an average of 413 runners. The Partnership facilitated the allocation of grants to community organisations, including £40,000 to 18 organisations via the Council’s Equality Grants scheme, £100,000 to 15 organisations via the Sports Capital Grants and 12 budding sports stars received grants aimed at enabling their future sporting aspirations to be achieved.

DELIVERING THE HEALTH AND WELLBEING BOARD PRIORITIES: A 5 YEAR ACTION PLAN

The Health and Wellbeing Board set its priorities in 2015 in order to focus particularly on activities that will increase healthy life expectancy in the borough. There are five objectives, being delivered through a diverse range of strategic and community actions:

• reduce the impact of mental illness – connecting mental health with physical health, for example helping people with mental health problems to quit smoking.
• reduce physical inactivity – a physical activity vision was launched, raising the importance of being active in businesses, public agencies and communities
• reduce the number of people who smoke - Smoke-free School Gates and Play Areas are being implemented, starting in Firs Primary School and Woodheys Park
• reduce harm from alcohol - alcohol and drug services will now be provided jointly with Salford and Bolton, ensuring a more effective and efficient service for users
• improve early diagnosis and cancer prevention – Cancer Champions have been recruited in GP surgeries to increase screening uptake rates.
TRAFFORD PLEDGE

The Trafford Pledge is a local initiative aimed at matching local businesses with local residents. 52 Trafford businesses have signed the Pledge so far, supporting over 200 Trafford residents into employment opportunities in 2016/17 including apprenticeships, work experience and job opportunities. Willmott Partnership Homes have been an active member of the Pledge since 2016, and are supporting five Trafford schools and community employment groups by offering mentoring, careers advice, work experience and apprenticeships to residents of all ages.

BUSINESS SUPPORT

Trafford is the most competitive borough in the North of England and a great place for businesses to grow and prosper. This year the Council’s Strategic Growth Team directly assisted 179 businesses, with 105 referred to partner organisations for additional support. The team worked with Business Finance Solutions to launch the Trafford Business Loan Fund, providing businesses with financial support ranging from £500 to £500,000. Trafford continues to be a prime location for investment and around £100m worth of inward investment has been secured in the borough over the last 12 months.

TOWN CENTRES

Vacancy rates in Trafford’s town centres have reduced further to 10.5% and are now below the national and regional averages. The number of vacant units has fallen by half in Sale and by a third in Altrincham. The Council’s Town Centre Loan Scheme has supported six new businesses to open which generated in £261,000 of investment and created 17 new jobs. We have also established the Altrincham Business Improvement District, Altrincham Unlimited, to further promote Altrincham, support businesses and drive improvements to the town centre. Sale and Urmston Town Centre Partnerships host events throughout the year, which attract hundreds of people, boosting the local economy as well as building community spirit.

TRAFFORD COUNTRYSIDE MANAGEMENT PARTNERSHIP

Set up in September 2013, the partnership brings together City of Trees, Trafford Council, Amey/One Trafford, the Environment Agency and the Conservation Volunteers to manage and improve over 20 sites, mostly in the Mersey Valley. Improvements at Sale Water Park include new signage and maps, plus a refurbished bird hide and information board at Broad Ees Dole – a designated Local Nature Reserve and Grade A Site of Biological Importance. The Conservation Volunteers, based at Sale Water Park Visitor Centre, also worked with a large group of Royal Bank of Scotland employees on footpath repairs and meadow management as part of their regular programme of ‘employee action days’.
TRAFFORD LEADERS’ LOUNGE

The Leaders Lounge meets three times a year, as an informal networking event bringing together Trafford’s business leaders with leaders from our public bodies and community sector, to build new and strong relationships across sectors. In February, 60 leaders came to Waterside Arts Centre to hear Eamonn O’Neal, the then Chair of Trafford Youth Trust, alongside Lesley Davies, the Principal of Trafford College, speak about the opportunities and challenges facing young people in Trafford, and their plans to create a skilled, positive and creative young workforce.

TRAFFORD INNOVATION AND INTELLIGENCE LAB

In 2016 the Lab, which supports us with powerful intelligence, making data open, understandable and engaging, received funding from the European Union as part of their OpenGovIntelligence programme. The aim is to showcase how public agencies can use data to make more effective decisions and improve services. Trafford is one of six pilot projects across Europe, supported by three technical partners developing new tools. The Trafford project is focusing on using data to tackle worklessness, with the Council, Job Centre Plus and Greater Manchester Combined Authority working with Swirrl, a Manchester-based digital company.
TRAFFORD LIVE 2016

The first Trafford LIVE festival took place on Saturday 1st October 2016, as a celebration of everything that’s great about Trafford. Showcasing our fantastic greenspace, sports, history and culture, with support from local partners including SeaLife, Legoland, Playfactore, Manchester United Foundation, Lancashire Cricket Foundation, Gorse Hill Studios and many more, there was a wide range of free activities for families to enjoy. The event aimed to build community spirit, recognising inclusion and diversity within our thriving communities, highlighting the invaluable contribution local voluntary and community groups make to Trafford, and promoting our Be Bold campaign. It was well attended and the feedback from residents, partners and community groups was extremely positive.

THRIVE TRAFFORD

In the last year, Thrive supported 127 local Voluntary, Community and Social Enterprise (VCSE) organisations. Thrive also ensures the sector is represented within the Trafford Partnership, for example in the One Trafford Response project. Thrive facilitates the VCSE Strategic Forum, bringing together the sector and commissioners to break down barriers and design services that meet the local needs of communities. Volunteering in the Borough goes from strength to strength, with over 230 people supported by Thrive to take up volunteering opportunities. Thrive has also brokered support from businesses to deliver community action, such as Thermo Fisher who helped out at Coppice Library. For more information visit www.thrivetrafford.org.uk

TRAFFORD YOUTH TRUST

The new Youth Trust is working with children and young people to include their expectations in minimum standards for the youth sector. In March 2017 Trafford Youth Trust funded St John’s Centre and Trafford’s Young Advisors to engage with children and young people to create pledges for the youth sector. These expectations will be integrated into Trafford Youth Trust’s grant and contract agreements to ensure funded partners agree to meet the guiding principles set by young people. To learn more about this work please email info@traffordyouthtrust.org.uk
ARMED FORCES COVENANT

Trafford Armed Forces Covenant Partnership brings public agencies, businesses and community groups together for the benefit of the Armed Forces Community. We actively encourage businesses and charities within Trafford to sign an Armed Forces Covenant, supporting them to make changes to their recruitment and retention policies. In February we hosted a health and wellbeing event, with guest speakers and market stalls, attended by 40 people from 25 different agencies. We are working with health and social care providers to identify veterans, enabling them to be signposted to local voluntary agencies, via the Trafford Service Directory (www.trafforddirectory.co.uk/armedforces). Trafford is also an active member of the Greater Manchester Armed Forces Group, which earlier this year secured a grant to develop a regional approach to raising the profile of the covenant and coordinating efforts. In June 2017, we celebrated Armed Forces Day with over 70 Armed Forces reservists, cadets and veterans at our annual Trafford Live event.

COMMUNITY GRANTS

In 2016, 42 community projects were funded by our Locality Partnerships, with an additional 25 micro-grants awarded to individual residents as part of Make Sale Smile. Over 1100 residents voted at the four community voting events. Our small grants are aimed at supporting smaller groups and starting new projects, which is why we use community voting events to help groups promote themselves, raise interest in their activity and meet other groups. They would not always get this opportunity under a traditional panel-decision system, or when competing with larger organisations. In 2017 the micro-grants have been extended to all localities, as part of a new round of £80,000 investment.

IMPROVING THE LOCAL ENVIRONMENT

The M31 Project aims to improve environmental awareness and promote cleaner streets in Partington, with the Council, Your Housing Group, police, schools, community groups and residents all working together. For example, the Safer Communities Team held a wildflower session on the greenspace in front of Partington Police Station, teaching 30 primary school children from Forest Gate how to look after green spaces and the role of the Community Safety Team and Police in the community. Nature Tots was launched in June via Community Safety Grant funding on Oak Road Park and Cross Lane Park in Partington. These weekly sessions aim to get young families with preschool children to visit the park to take part in fun outdoor activities with an underlying nature theme. This project has been supported by three mums from Partington and the initial session was a great success and enjoyed by all who attended.
REGENERATING TRAFFORD

In 2016, the Trafford Partnership embarked on an innovative project to review and modify how we deliver services, as individual organisations and in partnership with each other. We want to test whether services can be provided more effectively and efficiently to the public by doing things differently.

We ran two project weekends; the Typical Weekend followed by the One Trafford Response Weekend. The aim was to improve the customers experience when accessing services, understand the costs and benefits of how we work together, and use the learning to shape our future plans for joined-up services.

The Typical Weekend ran between the Friday 1 July and Monday 4 July and saw staff observe a “Typical Weekend” of service provision across 16 different agencies, at high and low demand times, identifying what causes the system to stall or suffer from blockages. The observations included staff and service user interviews and reflective learning, alongside 12 months of historical data and an online survey to voluntary organisations, residential care homes and housing providers to canvas their opinions on out of hour’s services.

Following on from this, in September 2016 we held our ‘One Trafford Response’ weekend. A multi-agency hub was tested over 6 shifts covering 39 hours from Friday to Monday. Nine agencies came together, discussing issues that arose as they happened, hearing how each other would respond, and agreeing different ways of working. Sat alongside them was a multi-agency intervention team with a range of skills and experience, who went out to deliver creative live-time solutions to the cases presented. In total 181 staff from 21 different organisations were involved. 13 cases were taken through the hub during the weekend.

There was a huge amount of learning from the weekend which highlighted the level of demand across a range of themes, the complexity of cases and the range of support needs people have, the opportunities to work with the voluntary and community sector more creatively, and the challenges of communication across local authority borders.

In April 2017 we launched our new One Trafford Response service. Operating in a small area of Stretford to start with, we are trialling new ways of working including:

• Co-location of around 20 staff from across partners, which includes Council, Trafford Housing Trust, Police and Fire services, and health providers
• Live-time information sharing
• Unlocking the potential of frontline staff
• Blurring of the professional boundaries
• Maximising the key worker and case-coordination approach
• Connecting with Community Assets

The purpose of the new team is, from a citizen’s perspective, to Work with me to support myself and live as well as I can.

Their operating principles are:

• Doing what matters - focusing on the aspirations and personal outcomes of those we work with and the essential activities to achieve these
• Measuring what we’ve done - evidencing that we are making a difference through hard and soft evaluation
• Testing, learning and adapting - improving the effectiveness of the work we do and overcoming obstacles
• Recognising and pulling in everyone’s strengths - maximising the collective assets of citizens, employees and the community

The ‘client groups’ in focus will be those at the tipping point between needing early help support and complex needs services, in order to deflect demand by intervening earlier and promoting and utilising individual and community strengths.

For more information, contact Jenny Hunt, One Trafford Response Lead, on jenny.hunt@trafford.gov.uk
TRAFFORD VISION 2031

Trafford Partnership is embarking on a vision for 2031 that sees partners work together to close the inequality gaps and maximise Trafford’s huge potential so that No one is held back or left behind. The principles of the vision are:

**People - We will help you to help yourself and each other**

**Place - Create places where people want to live, learn, work, invest and relax**

This will be achieved by

- Creating place plans for Trafford for the next 15 years
- A Trafford Partnership, whole borough approach
- Addressing inequalities
- Recognising the distinct places that make up Trafford, whilst shaping a Trafford identity
- Identifying opportunities to invest in our towns and neighbourhoods, invest to save, make savings, reduce demand on services, build individual and community resilience, change culture and improve outcomes for everyone in Trafford

There are seven overarching borough-wide Interventions that are the Vision’s primary purpose:

1) **Mersey Valley becomes a significant visitor attraction that connects the North to the South of the Borough**

   We have some great natural resources in the Mersey Valley. By building a new visitor attraction we can encourage residents to visit, participate and improve their fitness.

2) **Creating a national beacon for sports, leisure and activity for all, making Trafford a destination of choice**

   Developing our sports, leisure and activity offer to help Trafford residents become the most physically active in the country. By creating a national beacon we can bring visitors to the area bringing additional income to local businesses.

3) **Accelerate housing and economic growth so everybody benefits**

   Build a range of quality housing to attract people to Trafford and support residents to buy their new home. Develop an attractive offer for business to come and be based in Trafford; creating employment opportunities and additional spend in the borough.

4) **Co-designing and co-producing services to enable people, communities and businesses to work together, help themselves and each other**

   Ensure all services in the Borough are joined up to support people to help themselves and each other.

5) **Building Strong Communities**

   Encourage and enable people to get involved in their community, take pride in where they live and take responsibility for themselves and each other.

6) **Developing a wider education and skills offer that better connects people to jobs**

   Develop an education offer which links young people to employers and expands their aspirations and options.

7) **Optimising technology to improve lives and productivity**

   Developing technology so that residents reach their full digital potential and their access to work and services is improved in the most effective way. Supporting businesses to exploit digital solutions to become more successful and generate economic growth in the community whilst reducing costs to the public purse.

Initial work has been carried to assess how these interventions could be applied proportionately to the places that make up Trafford to deliver the vision and reduce inequalities whilst retaining each area’s unique character. All partners recognise that we cannot achieve the Vision without everyone’s input. We need to work together across the borough and with our residents and communities to build on the cooperation already created through the Trafford Partnership. New relationships will be developed to bring resources; financial, physical, digital and cultural so that positive changes can be made towards a common purpose. This will mean involving communities and bringing them closer together and working with businesses, particularly in relation to investment.
HOW TO GET INVOLVED

TRAFFORD PARTNERSHIP ONLINE

The Trafford Partnership website provides comprehensive information on the Trafford Partnership including news, events and reports.

www.traffordpartnership.org

See what others are doing and post your own Be Bold stories on www.facebook.com/BeBoldTrafford

Follow our daily tweets at www.twitter.com/TPAction

STRATEGIC, LOCALITY AND NEIGHBOURHOOD PARTNERSHIPS

If you are interested in getting involved in our strategic, locality or neighbourhood partnerships, projects or events please e-mail partnershipsteam@trafford.gov.uk or call 0161 912 1173.

SUPPORT FOR VOLUNTARY, COMMUNITY AND SOCIAL ENTERPRISE ORGANISATIONS

If you would like further information about support for voluntary, community and social enterprise organisations please visit www.thrivetrafford.org.uk

CONTACT DETAILS AND ENQUIRIES

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